### UNITED STATES BANKRUPTCY COURT DISTRICT OF NEW JERSEY

In re: New England Motor Freight, Inc., et al.

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 12/30/2019-2/2/2020

### MONTHLY OPERATING REPORT

File with Court and submit copy to United States Trustee within 20 days after end of month.

Submit copy of report to any official committee appointed in the case.

		Document		Affidavit/Supplement
REQUIRED DOCUMENTS	Form No.	Attached	Attached	Attached
Schedule of Cash Receipts and Disbursements	MOR-1	[DISB. 1], [DISB. 2], [C&D.1]		
Bank Reconciliation (or copies of debtor's bank reconciliations)	MOR-1a	Zip Folder - Bank Statements & Reconciliations		
Schedule of Professional Fees Paid	MOR-1b			
Copies of bank statements		Zip Folder - Bank Statements & Reconciliations		
Cash disbursements journals				
Statement of Operations	MOR-2	[FS.1]		
Balance Sheet	MOR-3	[FS.2]		
Status of Postpetition Taxes	MOR-4			D.C 2000 D.C 1000 D.C
Copies of IRS Form 6123 or payment receipt				
Copies of tax returns filed during reporting period				
Summary of Unpaid Postpetition Debts	MOR-4			
Listing of aged accounts payable	MOR-4	[AP.A]		
Accounts Receivable Reconciliation and Aging	MOR-5			
Debtor Questionnaire	MOR-5			

I declare under cenalty of perjury (28.6 S.C. Section 1746) that this report and the attached documents are true and correct to the best of my knowledge and belief.

Signature of Authorized Individual\*

I

Printed Name of Authorized Individual

Title of Authorized Individual

<sup>\*</sup>Authorized individual must be an officer, director or shareholder if debtor is a corporation; a partner if debtor is a partnership; a manager or member if debtor is a limited liability company.

In re: Eastern Freightways (04)

Case No. 19-12809 (JKS) (Jointly Administered) Reporting Period: 12/30/2019-2/2/2020

Reporting Period: 12/30/2019-2/2/2020

SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS

Amounts reported should be per the debtor's books, not the bank statement. The beginning cash should be the ending cash from the prior month or, if this is the first report, the amount should be the balance on the date the petition was filed. The amounts reported in the "CURRENT MONTH - ACTUAL" column must equal the sum of the four bank account columns. The amounts reported in the "PROJECTED" columns should be taken from the SMALL BUSINESS INITIAL REPORT (FORM IR-1). Attach copies of the bank statements and the cash disbursements journal. The total disbursements listed in the disbursements journal must equal the total disbursements reported on this page. A bank reconciliation must be attached for each account. [See MOR-1 (CONT)]

Bank Account	Chase 3262	Chase 7901	Chase 1222	CURREN ACTUAL	T MONTH PROJECTED	CUMULATIVE I	FILING TO DATE PROJECTED
CASH BEGINNING OF MONTH	\$3,904,340.18	\$0.00	\$5,958,117.35	\$9,862,457.53		\$916,282.38	
RECEIPTS							
ACCOUNTS RECEIVABLE				\$0.00		\$7,368,449.07	
Miscellaneous Collections	8145.44			\$8,145.44		\$2,356,682.59	
LOANS AND ADVANCES				\$0.00		\$0.00	
INTERCOMPANY FUNDING				\$0.00		\$2,655,170.47	
SALE OF ASSETS				\$0.00		\$0.00	
Eastern & Carrier Sale				\$0.00		\$5,554,235.04	
Swept to Estes				\$0.00		-\$2,085,050.11	
TOTAL RECEIPTS	\$8,145.44	\$0.00	\$0.00	\$8,145.44		\$15,849,487.06	
DISBURSEMENTS							
Advances to Officers				\$0.00		\$38,589.64	
Affiliate Real Estate Payments				\$0.00		\$44,975.00	
Miscellaneous	\$49.46			\$49.46		\$75,978.59	
AR Garnishment				\$0.00		\$11,272.77	
Business Insurance				\$0.00		\$1,931,969.55	
Classified Ads				\$0.00		\$600.00	
Company Cars				\$0.00		\$4,635.16	
Equipment Financing				\$0.00		\$6,533.76	
Fuel				\$0.00		\$33,631.94	
Income Tax Withheld				\$0.00		\$407.79	
Interest Expense				\$0.00		\$72,552.82	
Labor - Security				\$0.00		\$277.55	
Office Cleaning				\$0.00		\$1,085.44	
Office Supplies				\$0.00		\$72,284.17	
Payments on behalf of NEMF				\$0.00		\$73,707.03	
Physicals & Investigations				\$0.00		\$7,834.31	
Propane				\$0.00		\$271.36	
Rent				\$0.00		\$36,000.00	
State Unemployment Tax				\$0.00		\$12,857.01	
T&E				\$0.00		\$21,158.56	
Tarping Services				\$0.00		\$285,572.21	
Taxes Telecomunications				\$0.00 \$0.00		\$26,528.45 \$21,351.01	
Terminal Expense				\$0.00		\$3,475.07	
Terminal Repairs				\$0.00		\$628.03	
Tolls				\$0.00		\$251,693.87	
Traffic Violations				\$0.00		\$2,623.70	
Trailer Financing				\$0.00		\$102,313.72	
Utilities				\$0.00		\$5,594.33	
Vehicle Financing				\$0.00		\$478,861.07	
Vehicle Maintenance				\$0.00		\$183,856.55	
Vehicle Parts				\$0.00		\$722.94	
Vehicle Repairs				\$0.00		\$22,000.00	
Workers Comp				\$0.00		\$406,924.62	
Penske Withdrawl				\$0.00		\$31,447.91	
Transfer				\$0.00		\$2,625,000.00	
TOTAL DISBURSEMENTS	\$49.46	\$0.00	\$0.00	\$49.46		\$6,895,215.93	
NET CASH FLOW	\$8,095.98	\$0.00	\$0.00	\$8,095.98		\$8,954,271.13	
(RECEIPTS LESS DISBURSEMENTS)							
CASH - END OF MONTH	\$3,912,436.16	\$0.00	\$5,958,117.35	\$9,870,553.51		\$9,870,553.51	
	•				•		

 $<sup>^{\</sup>ast}$  COMPENSATION TO SOLE PROPRIETORS FOR SERVICES RENDERED TO BANKRUPTCY ESTATE

### THE FOLLOWING SECTION MUST BE COMPLETED

DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES: (FROM CURRENT MONTH ACTUAL COLUMN)			
TOTAL DISBURSEMENTS	\$49.46		
LESS: TRANSFERS TO DEBTOR IN POSSESSION ACCOUNTS	\$0.00		
PLUS: ESTATE DISBURSEMENTS MADE BY OUTSIDE SOURCES (i.e. from escrow accounts)	\$0.00		
OTAL DISBURSEMENTS FOR CALCULATING U.S. TRUSTEE QUARTERLY FEES	\$49.46		

In re: Eastern Freightways (04) Reporting Period: 12/30/2019-2/2/2020

### BANK RECONCILIATIONS

Continuation Sheet for MOR-1

A bank reconciliation must be included for each bank account. The debtor's bank reconciliation may be substituted for this page.

Bank	Chase	Chase	Chase
Account	3262	7901	1222
BALANCE PER BOOKS	\$3,912,436	\$0	\$5,958,117
	1 - 1 - 1 - 1		10,000
BANK BALANCE	\$3,912,436	\$0	\$5,958,117
(+) DEPOSITS IN TRANSIT (ATTACH LIST)			
(-) OUTSTANDING CHECKS (ATTACH LIST)	0.00		
OTHER (ATTACH EXPLANATION)			
ADJUSTED BANK BALANCE *	\$3,912,436	\$0	\$5,958,117
* Adjusted bank balance must equal			
balance per books			
CHECKS OUTSTANDING	Amount	Amount	Amount
OTHER			
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In re: Eastern Freightways (04)

Case No. 19-12809 (JKS) (Jointly Administered)

Reporting Period: 12/30/2019-2/2/2020

### SCHEDULE OF PROFESSIONAL FEES AND EXPENSES PAID

This schedule is to include all retained professional payments from case inception to current month.

		Amount		Che	eck	Amou	unt Paid	Year	-To-Date
Payee	Period Covered	Approved	Payor	Number	Date	Fees	Expenses	Fees	Expenses
								_	

In re: Eastern Freightways (04)

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### STATEMENT OF OPERATIONS

(Income Statement)

The Statement of Operations is to be prepared on an accrual basis. The accrual basis of accounting recognizes revenue when it is realized and expenses when they are incurred, regardless of when cash is actually received or paid.

DEVICALIES	Mond	Cumulative
REVENUES Freight Revenue	Month	Filing to Date 6,307,256
EFW-HESS		0,307,256
		67.194
Other Operating Revenue Net Revenue	\$0	\$6,374,450
OPERATING EXPENSES	, pu	\$0,374,430
Salaries - Supervisors		379,492
Salaries & Wages		1,784,455
Miscellaneous Paid Time Off		119,431
Other Fringes		865,789
Operating Supplies	(482)	2,861,248
General Supplies & Expenses	(482)	131,766
Operating Taxes & Licenses		388.572
Insurance		940,005
Communication & Utilities		40,478
Depreciation & Amortization		530,230
Revenue Equipment Rentals		338,154
Building Rentals		48,000
Professional Fees	49	312
Bad Debt Expense	(4,677)	(6,045)
Miscellaneous Expense	(1,077)	0
Total Expenses	-\$5,109	\$8,421,886
Net Profit (Loss) Before Other Income & Expenses	5.109	(2,047,436)
OTHER INCOME AND EXPENSES	2,207	(=,**:,****)
Interest Income		0
Interest Expense		(75,499)
Sundry Deductions		0
Gain (Loss) from Sale of Assets*		(261,273)
TOTAL OTHER INCOME (DEDUCTIONS)		
Provision For Income Taxes	(4,337)	(301)
		, ,
Net Profit (Loss)	\$9,446	(\$2,383,908)

In re: Eastern Freightways (04)

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BOOK VALUE AT END OF

### BALANCE SHEET

The Balance Sheet is to be completed on an accrual basis only. Pre-petition liabilities must be classified separately from postpetition obligations.

	BOOK VALUE AT END OF	BOOK VALUE ON
ASSETS SUDDENIT ASSETS	CURRENT REPORTING MONTH	PETITION DATE
URRENT ASSETS Cash and cash equivalents	\$9,866,351.00	\$292.471.00
Accounts receivable, customers and interline, net	\$9,800,331.00	\$382,471.00 \$2,783,087.00
Receivables, taxes and others	+	
Notes and loans receivable, stockholders and affiliates, net	#50.500.00	\$77,789.00
	\$50,600.00	\$0.00
Materials and supplies inventories	22.020.700.00	\$0.00
Prepaid insurance claims Prepayments and other deferred charges	-\$3,820,708.00	\$0.00
	#122.020.00	\$187,755.00
Refundable income taxes	\$133,020.00	-\$48,229.00
OTAL CURRENT ASSETS	\$6,229,263.00	\$3,382,873.00
ROPERTY AND EQUIPMENT		#10.200.021.00
Revenue equipment		\$19,280,931.00
Miscellaneous equipment		\$0.00
Computer and office equipment		\$4,800.00
Service cars and equipment		\$21,295.00
Leasehold improvements		\$320,852.00
Land and Building	40	\$0.00
OTAL PROPERTY & EQUIPMENT	\$0.00	\$19,627,878.00
	1 +0.00	***************************************
Less accumulated depreciation and amortization	\$0.00	-\$8,121,476.00
OTHER ASSETS		
Security and other deposits		\$0.00
Notes receivable, stockholders' insurance premiums		\$0.00
	\$0.00	\$0.00
COMPAN A COPERC		·
TOTAL ASSETS	\$0.00 \$6,229,263.00	\$0.00 \$14,889,275.00
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	\$6,229,263.00 BOOK VALUE AT END OF	\$14,889,275.00 BOOK VALUE ON
LIABILITIES AND OWNER EQUITY	\$6,229,263.00	\$14,889,275.00
LIABILITIES AND OWNER EQUITY  LIABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH	\$14,889,275.00 BOOK VALUE ON PETITION DATE
LIABILITIES AND OWNER EQUITY  IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline	\$6,229,263.00 BOOK VALUE AT END OF	\$14,889,275.00 BOOK VALUE ON
LIABILITIES AND OWNER EQUITY  IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00
LIABILITIES AND OWNER EQUITY  IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00
LIABILITIES AND OWNER EQUITY  JABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00
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LIABILITIES AND OWNER EQUITY IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Loans payable, letters of credit drawn Notes and loans payable, stockholders and affiliates Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities OTAL POSTPETITION LIABILITIES IABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00
LIABILITIES AND OWNER EQUITY  IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  OTAL POSTPETITION LIABILITIES  IABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Other long-term liabilities  OTAL PRE-PETITION LIABILITIES	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000
LIABILITIES AND OWNER EQUITY IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Loans payable, letters of credit drawn Notes and loans payable, stockholders and affiliates Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities OTAL POSTPETITION LIABILITIES IABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities OTAL PRE-PETITION LIABILITIES	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000 \$100,000
LIABILITIES AND OWNER EQUITY  JABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  OTAL POSTPETITION LIABILITIES  JABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  OTAL PRE-PETITION LIABILITIES  OTAL LIABILITIES  OWNER EQUITY  Capital Stock	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00  \$110,712.00  \$10,000.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$7,007,376.00 \$10,000 \$10,000 \$10,000 \$10,000
LIABILITIES AND OWNER EQUITY  IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  TOTAL POSTPETITION LIABILITIES  IABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  TOTAL PRE-PETITION LIABILITIES  TOTAL LIABILITIES  OVAL LIABILITIES	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00  \$110,712.00  \$10,000.00  \$6,897,972.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$1,000
LIABILITIES AND OWNER EQUITY IABILITIES NOT SUBJECT TO COMPROMISE (Postpetition) Accounts payable, trade and interline Loans payable, letters of credit drawn Notes and loans payable, stockholders and affiliates Current portion of long-term debt Accounts payable, affiliates Current portion of liabilities for claims and insurance State income taxes payable Wages, pension and payroll taxes payable Other current liabilities OTAL POSTPETITION LIABILITIES IABILITIES SUBJECT TO COMPROMISE (Pre-Petition) Long-term debt, net of current portion Liabilities for claims and insurance, net of current portion Other long-term liabilities OTAL PRE-PETITION LIABILITIES OTAL LIABILITIES WINER EQUITY Capital Stock Retained earnings	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00  \$110,712.00  \$10,000.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$7,007,376.00 \$10,000 \$10,000 \$10,000 \$10,000
LIABILITIES AND OWNER EQUITY  JABILITIES NOT SUBJECT TO COMPROMISE (Postpetition)  Accounts payable, trade and interline  Loans payable, letters of credit drawn  Notes and loans payable, stockholders and affiliates  Current portion of long-term debt  Accounts payable, affiliates  Current portion of liabilities for claims and insurance  State income taxes payable  Wages, pension and payroll taxes payable  Other current liabilities  OTAL POSTPETITION LIABILITIES  JABILITIES SUBJECT TO COMPROMISE (Pre-Petition)  Long-term debt, net of current portion  Liabilities for claims and insurance, net of current portion  Other long-term liabilities  OTAL PRE-PETITION LIABILITIES  OTAL LIABILITIES  OWNER EQUITY  Capital Stock	\$6,229,263.00  BOOK VALUE AT END OF CURRENT REPORTING MONTH  \$74,372.00  \$3,042,509.00  -\$3,906,302.00  -\$789,421.00  \$110,712.00  \$110,712.00  \$10,000.00  \$6,897,972.00	\$14,889,275.00  BOOK VALUE ON PETITION DATE  \$347,737.00  \$3,042,508.00 \$2,479,274.00 -\$11,809,950.00 \$4,170,675.00 \$0.00 \$108,522.00 \$13,231.00 -\$1,648,003.00  \$7,007,376.00 \$0.00 \$0.00 \$1,000

BOOK VALUE ON

In re: Eastern Freightways (04)

Case No. 19-12809 (JKS) (Jointly Administered)

Reporting Period: 12/30/2019-2/2/2020

### STATUS OF POSTPETITION TAXES

The beginning tax liability should be the ending liability from the prior month or, if this is the first report, the amount should be zero. Attach photocopies of IRS Form 6123 or payment receipt to verify payment or deposit of federal payroll taxes. Attach photocopies of any tax returns filed during the reporting period.

	Beginning Tax Liability	Amount Withheld or Accrued	Amount Paid	Date Paid	Check No. or EFT	Ending Tax Liability
Federal						
Withholding						\$0
FICA-Employee						\$0
FICA-Employer						\$0
Unemployment						\$0
Income						\$0
Other:						\$0
Total Federal Taxes	\$0	\$0	\$0	\$0	\$0	\$0
State and Local						
Withholding						\$0
Sales						\$0
Excise						\$0
Unemployment						\$0
Real Property						\$0
Personal Property						\$0
Other:						\$0
Total State and Local	\$0	\$0	\$0	\$0	\$0	\$0
Total Taxes	\$0	\$0	\$0	\$0	\$0	\$0

### SUMMARY OF UNPAID POSTPETITION DEBTS

Attach aged listing of accounts payable.

	Number of Days Past Due					
		0-30	31-60	61-90	Over 90	Total
Accounts Payable (including credits)					\$53,583.72	\$53,584
Wages Payable						
Taxes Payable						
Rent/Leases-Building						
Rent/Leases-Equipment						
Secured Debt/Adequate Protection Payments						
Professional Fees (inclusive in AP)						\$0
Amounts Due to Insiders (inclusive in AP)*					\$2,544.57	\$2,545
Other:						
Other:						
Total Postpetition Debts		\$0	\$0	\$0	\$53,584	\$53,583.72

Explain how and when the Debtor intends to pay any past-due postpetition debts.

<sup>\*&</sup>quot;Insider" is defined in 11 U.S.C. Section 101(31).

In re: Eastern Freightways (04)

Case No. 19-12809 (JKS) (Jointly Administered)

Reporting Period: 12/30/2019-2/2/2020

### ACCOUNTS RECEIVABLE RECONCILIATION AND AGING

Accounts Receivable Reconciliation	Amount
Total Accounts Receivable at the beginning of the reporting period	\$634,642
+ Amounts billed during the period	\$0
- Amounts collected during the period	\$0
Total Accounts Receivable at the end of the reporting period	\$634,642
Accounts Receivable Aging	Amount
0 - 30 days old	\$0
31 - 60 days old	\$0
61 - 90 days old	\$0
91+ days old	\$634,642
Total Accounts Receivable	\$634,642
Amount considered uncollectible (Credits)	\$0
Accounts Receivable - Open AR	\$634,642
Intercompany & Accurals	-\$634,642
Accounts Receivable (Net)*	\$0

### DEBTOR QUESTIONNAIRE

Must be completed each month	Yes	No
Have any assets been sold or transferred outside the normal course of business		X
this reporting period? If yes, provide an explanation below.		
2. Have any funds been disbursed from any account other than a debtor in possession		Х
account this reporting period? If yes, provide an explanation below.		
3. Have all postpetition tax returns been timely filed? If no, provide an explanation	Х	
below.		
Are workers compensation, general liability and other necessary insurance	Х	
coverages in effect? If no, provide an explanation below.		
5. Has any bank account been opened during the reporting period? If yes, provide		Х
documentation identifying the opened account(s).		

# Eastern Freightways JPMorgan Chase January 2020 Bank Reconciliation

Eastern Freightways Account # 386557901	<u>G.L. # 101</u>	<u>15005</u>
BANK BALANCE @ OF	01/31/20	\$0.00
DEPOSIT IN TRANSIT- DEPOSIT IN TRANSIT-		\$0.00 \$0.00
ENDING BANK BALANCE		\$0.00
GENERAL LEDGER @ OF	01/31/20	\$0.00
UNBOOKED DEBIT		\$0.00
UNBOOKED DEPOSIT		\$0.00
UNBOOKED DEPOSIT		\$0.00
UNBOOKED BANK CHARGE		\$0.00
ADJUSTED GL BALANCE	01/31/20	\$0.00
	Proof	\$0.00

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JPMorgan Chase Bank, N.A. P O Box 182051 Columbus, OH 43218-2051

00028937 WBS 802 211 03220 NNNNNNNNNN 1 000000000 61 0000
EASTERN FREIGHT WAYS, INC.
EASTERN FREIGHT WAYS, INC.
NEW ENGLAND MOTOR FREIGHT INC.
1-71 NORTH AVENUE EAST
ELIZABETH NJ 07201-2958

January 01, 2020 through January 31, 2020 Account Number: 000000386557901

### **Customer Service Information**

If you have any questions about your statement, please contact your Customer Service Professional.



### Commercial Checking

### Summary

Ending Ledger Balance		\$0.00	
Checks Paid	0	\$0.00	
Withdrawals and Debits	0	\$0.00	
Deposits and Credits	0	\$0.00	
Opening Ledger Balance	Number	Market Value/Amount \$0.00	Shares

Your service charges, fees and earnings credit have been calculated through account analysis.

Please examine this statement of account at once. By continuing to use the account, you agree that: (1) the account is subject to the Bank's deposit account agreement, and (2) the Bank has no responsibility for any error in or improper charge to the account (including any unauthorized or altered check) unless you notify us in writing of this error or charge within sixty days of the mailing or availability of the first statement on which the error or charge appears.

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Eastern Freightways

JPMorgan Chase

January 2020 Bank Reconciliation

### **EFW Escrow - Estes Sale Proceeds**

Account # 501921222	<u>G.L. # 101</u>	<u>15010</u>
BANK BALANCE @ OF	01/31/20	\$5,958,117.35
DEPOSIT IN TRANSIT- DEPOSIT IN TRANSIT-		\$0.00 \$0.00
ENDING BANK BALANCE		\$5,958,117.35
GENERAL LEDGER @ OF	01/31/20	\$5,958,117.35
UNBOOKED DEBIT UNBOOKED DEPOSIT UNBOOKED DEPOSIT		\$0.00 \$0.00
UNBOOKED BANK CHARGE		\$0.00 \$0.00
ADJUSTED GL BALANCE	01/31/20	\$5,958,117.35
	Proof	\$0.00

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JPMorgan Chase Bank, N.A. P O Box 182051 Columbus, OH 43218-2051

00033700 WBS 802 211 03220 NNNNNNNNNN 1 000000000 61 0000
EASTERN FREIGHT WAYS, INC.
EFW ESCROW - ESTES SALE PROCEEDS
-NEW ENGLAND MOTOR FREIGHT INC.
1-71 NORTH AVENUE EAST
ELIZABETH NJ 07201-2958

January 01, 2020 through January 31, 2020 Account Number: 000000501921222

### **Customer Service Information**

If you have any questions about your statement, please contact your Customer Service Professional.



## Commercial Checking Summary

Ending Ledger Balance		\$5,958,117.35	
Checks Paid	0	\$0.00	
Withdrawals and Debits	0	\$0.00	
Deposits and Credits	0	\$0.00	
Opening Ledger Balance	396,990,0396,000	\$5,958,117.35	D214.6559**Cr02000
*	Number	Market Value/Amount	Shares

Your service charges, fees and earnings credit have been calculated through account analysis.

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### Eastern Freight Ways Bank Reconciliation Jan-20

### JP Morgan Chase Bank Acct# 610 372 3262 / GL# 1011-5000

	ACCT# 67	0 372 3262 / GL# 10	)11-5000	
		Bank Statement Date:	1/31/2020	
Ending Balance from Bar	nk Statement			\$3,912,436.16
Add Deposits in Transit:				
Deposit Date	Amount	Deposit Date	Amount	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
Total Deposits in Tr Other Items	ansit			\$0.00
				-
Subtotal				\$0.00
Subtract Outstanding Che Check Number	ecks: Amount \$0.00	Check Number	Amount \$4,210.05	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
	\$0.00		\$0.00	
Total Outstanding C	hecks			\$4,210.05
Other Items				
				\$0.00
Computed G/L Balance				\$3,908,226.11
General Ledger as of 03	2/01/20			\$3,908,226.11
	L. 5 1/20			
Difference				\$0.00

### Case 19-12809-JKS Doc 1207 Filed 03/16/20 Entered 03/16/20 18:32:53 Desc Main Document Page 16 of 48

JOB.: KROTULISA1 PROG: OUTSTD TYPE: Detail

REL#: 04.00 Mod 00

A C C O U N T S P A Y A B L E

New England Motor Freight
Outstanding Checks Report
For Period Ending Date: 1/31/20

USER: J\_KROTULIS DATE: 2/10/20 TIME: 14:00 PAGE:

\* BANK- 04 JPMORGAN CHASE BANK, N.A. \*

CHECK #	DATE	VENDOR#	VENDOR NAME	CHECK AMOUNT
0055138	1/31/18	0051141	DIRECTOR OF FINANCE	2,080.15
0055787	6/06/18	0013282	DEPARTMENT OF MOTOR VEHICLES	83.00
0055938	7/05/18	0059683	DELAWARE DEPT TRANSPORTATION	18.00
0056904	2/01/19	0045750	SCHNADER HARRISON SEGAL	200.47
0056925	2/06/19	0029064	STEPHEN PEROUTKA, #1114	89.30
0080135	3/15/19	0043773	STATE OF FLORIDA DISBURSEMENT	232.85
2012165	6/29/12	0025183	STATE OF NEW JERSEY	1,506.28
BANK TOTA	L FOR MON	TH OF 1/2	0 # OF CHECKS	7 4,210.05
BANK TOTA	L FOR CHE	CKS NOT L	STED # OF CHECKS	.00

\* \* \* END OF JOB \* \* \*



JPMorgan Chase Bank, N.A. P O Box 182051 Columbus, OH 43218-2051

**DEBTOR IN POSSESSION** 1-71 NORTH AVE E ELIZABETH NJ 07201-2958

00053629 WBS 802 211 03220 NNNNNNNNNN 2 000000000 86 0000 EASTERN FREIGHT WAYS INC ATTN NANCY SHEVELL BLAKEMAN

December 28, 2019 through January 31, 2020 Account Number: 000006103723262

### **Customer Service Information**

If you have any questions about your statement, please contact your Customer Service Professional.



### **Commercial Checking**

Summary

Opening Ledger Balance	Number	Market Value/Amount \$3,904,340.18	Shares
Deposits and Credits	7	\$8,145.44	
Withdrawals and Debits	0	\$0.00	
Checks Paid	1	\$49.46	
Ending Ledger Balance		\$3,912,436.16	

\$3,912,436.16

Ledger Date	Description	Amount
01/02	Remote Online Deposit 1002	\$650.00
01/06	Remote Online Deposit 1002	481.82
01/13	Remote Online Deposit 1002	1,409.07
01/27	Orig CO Name:Nucor Logistics Orig ID:2630898802 Desc Date: CO Entry Descr:ACH Sec:CCD Trace#:042000017004636 Eed:200127 Ind ID:Efwy00580793 Ind Name:Eastern Freight Ways I Dynamics EFT Deposit Trn: 0277004636Tc	1,302.00
01/28	Remote Online Deposit 1002	2,927.76
01/30	Remote Online Deposit 1002	564.79
01/31	Orig CO Name:Cass Info. Carr. Orig ID:9000002001 Desc Date:200130 CO Entry Descr:Conc Acctssec:CCD Trace#:081000600375297 Eed:200131 Ind ID:21119Easte A Ind Name:Eastern Freight Ways I Trn: 0310375297Tc	810.00 <
Total		\$8,145.44

Please examine this statement of account at once. By continuing to use the account, you agree that: (1) the account is subject to the Bank's deposit account agreement, and (2) the Bank has no responsibility for any error in or improper charge to the account (including any unauthorized or altered check) unless you notify us in writing of this error or charge within sixty days of the mailing or availability of the first statement on which the error or charge appears.



December 28, 2019 through January 31, 2020 Account Number: 000006103723262

### Checks Paid

C	Check	Date Paid	Amount	Check	Date Paid	Amount	Check	Date Paid	Amount
8	0520	01/14	\$49.46						
Total	1	check(s)							\$49.46
Daily E	Balan	ce							
				L eda	er				 Ledger

	Ledger	Ledger	
Date	Balance	Date	Balance
01/02	\$3,904,990.18	01/27	\$3,908,133.61
01/06	\$3,905,472.00	01/28	\$3,911,061.37
01/13	\$3,906,881.07	01/30	\$3,911,626.16
01/14	\$3,906,831.61	01/31	\$3,912,436.16

Your service charges, fees and earnings credit have been calculated through account analysis.

### Case 19-12809-JKS Doc 1207 Filed 03/16/20 Entered 03/16/20 18:32:53 Desc Main Document Aging Page 19 of 48

New England Motor Freight, Inc. Open A/P Reconcillation For the period: Jan 2020

	NEMF	EFW		Apex	NEWT	Carrier	<b>NEMF</b> Logistics	JANS Leasing	
	CO - 01	CO - 04	CO - 06	CO - 10	CO - 12	CO - 15	CO - 30	CO - 50	TOTALS
As per Open A/P Report	9,538,639.70	78,414.96	-	(3,120.00)	458,424.19	205,929.90	8,756.87	-	10,287,045.62
Less Intercompany									
NEMF - 18475		(2,544.57)			(128,849.45)				(131,394.02)
EFW - 9066	(249,286.83)					(196,143.69)			(445,430.52)
Phoenix - 20622									-
Apex -14338									-
NEWT - 4850									-
Carrier - 20523	(9,413.53)								(9,413.53)
Canadian exchange									-
EFW - 73109	(189,176.00)								(189,176.00)
Prepaid Rent	-								
Future voids	-								-
Adjusted Open A/P	9,090,763.34	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,511,631.55
General Ledger	9,090,763.34	75,870.39	-	(3,120.00)	329,574.74	9,786.21	8,756.87	-	9,511,631.55
Variance		-	-	•	-	-	-	-	-

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Post Petition AP Aging

	\$5,346,042	\$0	\$61,407	\$151,207	\$51,277	\$5,082,150
Company	Total	Current	31-60	61-90	91-120	121+
01	\$4,861,113	\$0	\$61,407	\$151,207	\$51,277	\$4,597,221
04	\$53,584	\$0	\$0	\$0	\$0	\$53,584
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$224,164	\$0	\$0	\$0	\$0	\$224,164
15	\$198,424	\$0	\$0	\$0	\$0	\$198,424
30	\$8,757	\$0	\$0	\$0	\$0	\$8,757
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$5,346,042	\$0	\$61,407	\$151,207	\$51,277	\$5,082,150

Case 19-12809-JKS Doc 1207 Filed 03/16/20 Entered 03/16/20 18:32:53 Desc Main Document Aging Page 21º of 48

Post Petition AP Aging - Professional Fees

<u> </u>	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115
Company	Total	Current	31-60	61-90	91-120	121+
01	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115
04	\$0	\$0	\$0	\$0	\$0	\$0
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$0	\$0	\$0	\$0	\$0	\$0
15	\$0	\$0	\$0	\$0	\$0	\$0
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$163,814	\$0	\$50,059	\$40,124	\$32,516	\$41,115

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Post Petition AP Aging - Insiders

	\$1,134,293	\$0	\$0	\$934	\$0	\$1,133,359
Company	Total	Current	31-60	61-90	91-120	121+
01	\$871,042	\$0	\$0	\$934	\$0	\$870,109
04	\$2,545	\$0	\$0	\$0	\$0	\$2,545
10	\$0	\$0	\$0	\$0	\$0	\$0
12	\$64,562	\$0	\$0	\$0	\$0	\$64,562
15	\$196,144	\$0	\$0	\$0	\$0	\$196,144
30	\$0	\$0	\$0	\$0	\$0	\$0
50	\$0	\$0	\$0	\$0	\$0	\$0
<b>Grand Tota</b>	\$1,134,293	\$0	\$0	\$934	\$0	\$1,133,359

### Case 19-12809-JKS Doc 1207 Filed 03/16/20 Entered 03/16/20 18:32:53 Desc Main চাটি বিশ্বাধি বিশ্ব শিক্ষা ক্রিয়া ক্রিয়া ক্রিয়া ক্রিয়া বিশ্ব বিশ্র বিশ্ব বিশ্র

Accounts at JPMorgan Chase Cash balance as of 01/31/20

Company	Acc no	Description	Opening Balance 12/28	Inter-Company Funding	Debits	Credits	Closing Balance 1/31
Apex Logistics	7814	Operating	\$ -				\$ -
Carrier Industries	5861	Operating	316,055.83				316,055.83
Eastern Freightways	3262	Operating	3,904,340.18		(49.46)	8,145.44	3,912,436.16
Eastern Freightways	7901	Penske funding	-				-
Eastern Freightways	1222	EFW Estes proceeds	5,958,117.35				5,958,117.35
Hollywood Solar	505	Operating	-				-
Jans Leasing	7911	Operating	-				-
NEMF	8770	401K funding	-				-
NEMF	3180	Credit card receipts	74,305.53		(29.95)		74,275.58
NEMF	5162	Legal Counsel account	911.95				911.95
NEMF	6365	Operating	1,910,500.51	(353,448.78)	(1,492,980.56)	375,498.04	439,569.21
NEMF	7555	ACH debit transfers	1,305.13	10,611.21	(11,916.34)		0.00
NEMF	5726	Accounts Payable ZBA	-	304,256.59	(304,256.59)		-
NEMF	671	Payroll checks ZBA	-	38,580.98	(38,580.98)		-
NEMF	7245	Payroll Direct Deposit ZBA	-				-
NEMF	7600	Payroll Executive ZBA	-				-
NEMF	7312	UHC benefit funding	-				-
NEMF	5661	Utilitiy Deposits	142,985.00				142,985.00
NEMF Logisitcs	9217	Operating	32,764.00				32,764.00
NEMF World Transport	9183	Operating	218,115.17		(46.52)		218,068.65
Equipment sale proceeds	3062	Auction escrow	116,385.00				116,385.00
WARN Act cash payout	1659	Auction escrow	-				-
Myar	7261	Operating	-				-
United Express Solar	8236	Operating	-				-
			\$ 12,675,785.65	\$ -	\$ (1,847,860.40)	\$ 383,643.48	\$ 11,211,568.73

Cash Disbursements - January 2020 #5726

Row Labels	<b>Sum of Gross Amount</b>
1	\$304,256.59
Company Cars	\$3,453.99
Income Tax Withheld	\$136.70
Insurance - PLPD	\$60,385.74
Labor - Security	\$962.29
Misc Professional Fees	\$131,820.57
Miscellaneous	\$2,936.87
Norwin School Tax	\$42.00
Office Supplies	\$4,369.00
State Unemployment Tax	\$1,154.84
Telecommunications	\$5,498.98
Terminal Expense	\$66,428.52
Terminal Repairs	\$1,504.00
Utilities	\$25,487.69
Vehicle Maintenance	\$75.40
(blank)	
<b>Grand Total</b>	\$304,256.59

### NEMF Main Operating Account #6365

Row Labels	Sum of Gross Amount
1	\$1,492,981.06
Misc Professional Fees	\$1,393,296.56
Miscellaneous	\$69,539.00
Office Supplies	\$30,145.50
(blank)	
<b>Grand Total</b>	\$1,492,981.06

### NEMF Disbursements - Account #7555

Row Labels	Sum of Gross Amount
1	\$11,916.34
FICA	\$344.04
FICA Employer	\$344.03
FUTA	\$2,718.38
Income Tax Withheld	\$617.06
State Unemployment Tax	\$6,228.13
Taxes	\$1,065.03
Miscellaneous	\$599.67
(blank)	
Grand Total	\$11,916.34

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### **Eastern Disbursements**

Row Labels	Sum of Gross Amount	
4		49.46
PRO FEES OTHER		49.46
(blank)		
<b>Grand Total</b>		49.46

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### **NEWT Disbursements**

Row Labels	Sum of Gross Amount
12	\$46.52
A/P SDI W/H-PUERTO RICO	\$4.15
ACCRUED SDI/UC-PUERTO RICO	\$42.37
Grand Total	\$46.52

RUN DATE 3/02/20 RPTWTR-100XXXXX C 1984-1995 New England Motor Freight REPORT WRITER REQUEST RPTEXPRT 101596

Case 19-12809-JKS DYNDO GET 207ES, Filed 03/16/20 Entered 03/16/20 18:32:53 Desc Main Document Page 29 of 48

REPORT OPTIONS REPORT REQUESTED BY: OR ROUTE REPORT TO:

REQUESTED BY CRT: KROTULISA1

JOB#: 634914

AT: 3/02/20 13:16:55

REPORT NAME: PANDL REPORT #:

RUN REPORT FOR YEAR: 2020 PERIOD: 1

SPECIAL REPORT TEXT:

REPORT DATE: 01/31/20

FROM Company: 01 TO Company: 50

FROM Location: 01 TO Location: 99 CONSOLIDATED

RUN REQUEST: CONSOLIDATE Location

COMPUTE PERIOD END DATE FROM: REPORT RUN DATE

INCLUDE ACCRUALS: INCLUDE ALLOCATION ENTRIES: NO INCLUDE INCREMENTAL ENTRIES: NO INCLUDE REPORT ENTRIES: INCLUDE ELIMINATION ENTRIES: NO

PRINT NO DATA ITERATIVE LINES: NO

PRINT NO DATA REPORTS:

RESET PAGE NUMBER: AT THE BEGINNING OF THIS REPORT

HEADING OPTIONS: PRINT REPORT NAME; PRINT THE PAGE NUMBER; PRINT THE RUN DATE

PRINT THE RUN TIME

SPOOL OPTIONS

NUMBER OF COPIES TO PRINT:

PLACE THIS REPORT IN ONE OUTPUT FILE: NO

PRINT ON FORM #: FINANCE1 ALIGN FORM: NO

WIDTH OF REPORT IN COLUMNS: 198 HOLD REPORT FROM PRINTING: YES NO SAVE REPORT AFTER PRINTING:

OUTPUT QUEUE/LIBRARY: QGPL/GLPRINT

CHARACTERS PER INCH ACROSS: 15 LINES PER INCH DOWN: MAXIMUM NUMBER OF LINES PER PAGE: 66 OVERFLOW LINE ON A PAGE: 280 PRINT FONT: PRINT QUALITY: \*STD PAGE ROTATION: \*DEVD

REPORT FORMAT:

PANDL

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NEW ENGLAND MOTOR FREIGHT, INC

### Location S U M M A R I Z E D FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					-2.00			
FREIGHT REVENUE					34,513,759.48	96.20	34,513,759.48	96.20-
EFW-HESS								
OTHER OPERATING REVENUE					1,363,019.22	3.80	1,363,019.22	3.80-
TOTAL REVENUES					35,876,778.70	100.00	35,876,778.70	100.00
EXPENSES								
SALARIES-SUPERVISORS					3,727,561.90	10.39	3,727,561.90	10.39
SALARIES & WAGES					12,869,590.95	35.87	12,869,590.95	35.87
MISCELLANEOUS PAID TIME OFF					1,015,289.27	2.83	, ,	2.83
OTHER FRINGES	6,336.34-	-	6,336.34	_	7,702,587.44	21.47	7,702,587.44	21.47
OPERATING SUPPLIES-EXPENSES	12,807.06		12,807.06		6,270,404.24	17.48	6,270,404.24	17.48
GENERAL SUPPLIES & EXPENSES	47,847.89		47,847.89		303,476.31	.85	303,476.31	.85
OPERATING TAXES & LICENCES	80,646.00-	-	80,646.00	-	1,085,814.14	3.03	1,085,814.14	3.03
INSURANCE	66,485.91		66,485.91		340,741.94	.95	340,741.94	.95
COMMUNICATIONS & UTILITIES	7,155.50		7,155.50		412,052.88	1.15	412,052.88	1.15
DEPRECIATION & AMORTIZATION					1,527,376.66	4.26	1,527,376.66	4.26
REVENUE EQUIPMENT RENTALS					587,360.80	1.64	587,360.80	1.64
BUILDING RENTALS					764,416.84	2.13		2.13
PROFESSIONAL FEES	1,009,907.80		1,009,907.80		602,856.48	1.68	•	
BAD DEBT EXPENSE	19,859.91-	-	19,859.91		281,932.91-			
MISCELLANEOUS EXPENSE							<del></del>	
TOTAL EXPENSES	1,037,361.91		1,037,361.91	_	36,927,596.94	102.93	36,927,596.94	102.93
OPERATING INCOME	1,037,361.91-	=	1,037,361.91	=	1,050,818.24-	2.93	1,050,818.24-	
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					60,695.22	.17	60,695.22	.17
INTEREST EXPENSE					248,094.02-	.69-		
SUNDRY DEDUCTIONS							•	
GAIN OR(LOSS)ON SALE OF ASSE	E				29,511.59-	.08	29,511.59	08-
TOTAL OTHER INCOME(DEDUCTIONS)	)					60	216,910.39	60-
INCOME BEFORE TAXES	1,037,361.91-	_	1,037,361.91	_	1,267,728.63-	- 3.53·	- 1,267,728.63-	- 3.53-
PROVISION FOR INCOME TAXES								
PROVIDION FOR INCOME ITALES							21,001.03	
NET INCOME	1,037,337.98-	-	1,037,337.98		1,289,609.66- 			- 3.59- - ==========
CONTROL TOTAL	1,037,361.91		1,037,361.91		1,267,728.63	3.53	1,267,728.63	3.53-

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LEASE SERVICE, INC.

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

		CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE						_		
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	<u>2</u>							
TOTAL OTHER INCOME (DEDUCTIONS)	)							
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
	=======================================	=======================================	=======================================		=======================================	= =====================================	: ========:	= =========

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CONTROL TOTAL

CURRENT-PERIOD

CURR-PD

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YTD-LY

Y-T-D-LAST-YEAR

757.50

MYAR

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

Y-T-D

SAME-PERIOD

PD-LYR

757.50

YEAR-TO-DATE

	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUNT	RATIO
REVENUES								ı
FREIGHT REVENUE								·
EFW-HESS								1
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								,
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								•
GENERAL SUPPLIES & EXPENSES								'
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								!
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								Į.
PROFESSIONAL FEES					747.50		747.50	
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES					747.50		747.50	
OPERATING INCOME					747.50	<u>i-</u>	747.50-	=
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE					10.00-	-	10.00-	-
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE								
TOTAL OTHER INCOME(DEDUCTIONS)					10.00-	=	10.00-	<u>-</u>
					858.50		BEB 50	
INCOME BEFORE TAXES					757.50-		757.50-	
PROVISION FOR INCOME TAXES					300.00	)	300.00	-
NET INCOME		= =====================================			1,057.50-		1,057.50-	
	.==	. =====================================		.= ==	=			. ==

PANDL

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EASTERN FREIGHTWAYS, INC.

### Location S U M M A R I Z E D FOR MONTH 01 ENDING JANUARY 31, 2020

REVENUES FREIGHT REVENUE EFW-HESS OTHER OPERATING REVENUE TOTAL REVENUES	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUNT	RATIO
FREIGHT REVENUE EFW-HESS OTHER OPERATING REVENUE					0 806 060 84			
EFW-HESS OTHER OPERATING REVENUE					0 500 000 54			
OTHER OPERATING REVENUE					2,796,869.74	99.33-	2,796,869.74	99.33-
TOTAL REVENUES					18,888.15	67-	18,888.15	.67-
					2,815,757.89	100.00	2,815,757.89	100.00
EXPENSES								
SALARIES-SUPERVISORS					98,860.89	3.51	,	
SALARIES & WAGES					684,886.56	24.32		
MISCELLANEOUS PAID TIME OFF					40,990.33	1.46		
OTHER FRINGES					122,249.53	4.34	122,249.53	4.34
OPERATING SUPPLIES-EXPENSES	481.82	-	481.82	!-	530,657.87	18.85		18.85
GENERAL SUPPLIES & EXPENSES					26,341.18	.94		.94
OPERATING TAXES & LICENCES					78,977.50	2.80	78,977.50	2.80
INSURANCE					390,490.67-	- 13.87-	390,490.67-	- 13.87-
COMMUNICATIONS & UTILITIES					13,018.60	.46	13,018.60	.46
DEPRECIATION & AMORTIZATION					201,243.43	7.15	201,243.43	7.15
REVENUE EQUIPMENT RENTALS					234,820.86	8.34	234,820.86	8.34
BUILDING RENTALS					12,000.24	.43	12,000.24	.43
PROFESSIONAL FEES	49.46		49.46	;	35,865.06	1.27	35,865.06	1.27
BAD DEBT EXPENSE	4,676.79	=	4,676.79	) –	22,532.49-	80-		
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES	5,109.15	=	5,109.15	<u></u>	1,666,888.89	59.20	1,666,888.89	59.20
OPERATING INCOME	5,109.15		5,109.15	<u>;                                    </u>	1,148,869.00	40.80	1,148,869.00	40.80
OTHER INCOME/(DEDUCTIONS)								1
INTEREST INCOME					22,816.84	.81	22,816.84	.81
INTEREST EXPENSE					46,259.01-	- 1.64-	- 46,259.01-	1.64-
SUNDRY DEDUCTIONS								ļ
GAIN OR(LOSS)ON SALE OF ASSE					1,942.84	.07	1,942.84	.07
TOTAL OTHER INCOME(DEDUCTIONS)					21,499.33-	76-	21,499.33-	.76-
INCOME BEFORE TAXES	5,109.15		5,109.15	5	1,127,369.67	40.04	1,127,369.67	40.04
PROVISION FOR INCOME TAXES	4,336.83		4,336.83		11,941.59			
NET INCOME	9,445.98		9,445.98		1,115,428.08			
CONTROL TOTAL	5,109.15	-	== ===================================	5-	1,127,369.67-		1,127,369.67-	

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CARRIER IND(OLD)

Location S U M M A R I Z E D
FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					AMOUNT			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
OTHER OF ERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	G	·						
TOTAL OTHER INCOME(DEDUCTIONS)	)			<u> </u>				
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES						_		<u> </u>
NET INCOME								
1	=======================================	=======================================	==========	= ===========	=======================================	= ============	- ==========	- ==========

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NEMF CANADIAN DIVISION CDN\$

Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD	CURR-PD	YEAR-TO-DATE	Y-T-D	SAME-PERIOD	PD-LYR	Y-T-D-LAST-YEAR	YTD-LY
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUNT	RATIO
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME				<del></del>				
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSI	E							
								_
TOTAL OTHER INCOME(DEDUCTIONS	)							
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
	=============		===========	=== ==========	==========	=== =============	#= ===================================	= =====================================

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NEMF CANADIAN DIVISION US\$

Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					AMOUNT			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES						<u>.                                    </u>		
OPERATING INCOME						<u>.                                    </u>		
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	<u> </u>							
TOTAL OTHER INCOME (DEDUCTIONS)	)						_	
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES							_	
NET INCOME								
	==========	= ==========	==========		===========	:= =========	= =========	= =====================================

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Location SUMMARIZED FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					AMOUNT			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES								
OPERATING INCOME		· <del></del>						·
OFFICE TARGET ( / DEDUCTIONS )								
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSI	<u>-</u>							
GAIN OR LOSS ON SALE OF ASSI	<u> </u>	·						
TOTAL OTHER INCOME(DEDUCTIONS	)							
TOTAL CIMEN INCOME (BEDOCTIONS)	/							
INCOME BEFORE TAXES								
PROVISION FOR INCOME TAXES								
NET INCOME								
		===========	===========	= ==========	=======================================	: =========	. =========	===========

CONTROL TOTAL

RUN DATE-03/02/20

PHOENIX MOTOR EXPRESS, INC.

PAGE

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1

Location S U M M A R I Z E D
FOR MONTH 01 ENDING JANUARY 31, 2020

	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD  LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES FREIGHT REVENUE EFW-HESS				AMOUNT			
OTHER OPERATING REVENUE	 						
TOTAL REVENUES							
EXPENSES							
SALARIES-SUPERVISORS							
SALARIES & WAGES							
MISCELLANEOUS PAID TIME OFF OTHER FRINGES							
OPERATING SUPPLIES-EXPENSES							
GENERAL SUPPLIES & EXPENSES							
OPERATING TAXES & LICENCES							
INSURANCE							
COMMUNICATIONS & UTILITIES							
DEPRECIATION & AMORTIZATION							
REVENUE EQUIPMENT RENTALS							
BUILDING RENTALS							
PROFESSIONAL FEES							
BAD DEBT EXPENSE							
MISCELLANEOUS EXPENSE	 				-		
TOTAL EXPENSES	 		<del></del>				
OPERATING INCOME	 						
OTHER INCOME/(DEDUCTIONS)							
INTEREST INCOME							
INTEREST EXPENSE							
SUNDRY DEDUCTIONS							
GAIN OR(LOSS)ON SALE OF ASSE	 						
TOTAL OTHER INCOME (DEDUCTIONS)	 						
INCOME BEFORE TAXES							
PROVISION FOR INCOME TAXES	 						
NET INCOME	 =========	=======================================	= =========				

CONTROL TOTAL

RUN DATE-03/02/20

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1

APEX LOGISTICS, INC

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					APIOUNI			
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE								
TOTAL REVENUES								
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES					50.00		50.00	
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES					147.06		147.06	
INSURANCE					648.90		648.90	
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES					1,103.00		1,103.00	
BAD DEBT EXPENSE					23.00	_	23.00-	
MISCELLANEOUS EXPENSE				<u> </u>				
TOTAL EXPENSES					1,925.96		1,925.96	
OPERATING INCOME					1,925.96		1,925.96-	· <del></del>
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					3,165.99		3,165.99	
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	₫							
TOTAL OTHER INCOME(DEDUCTIONS)	)				3,165.99		3,165.99	
INCOME BEFORE TAXES					1,240.03		1,240.03	
					2,000.00		2,000.00	
NET INCOME					759.97		759.97-	
	=======================================	= ===========	============	== ==========	===========	= ==========	= ==========	==========

CONTROL TOTAL

RUN DATE-03/02/20

PAGE 1 RUN TIME 13:17:35

90,797.96-

98.50

98.50

90,797.96-

NEMF WORLD TRANSPORT, INC.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								
FREIGHT REVENUE					30,142.	.47 32.	.70- 30,142.47	17 32.70-
EFW-HESS					60.040		50 040 1	67.20
OTHER OPERATING REVENUE					62,040.	.13 07.	.30- 62,040.13	67.30-
TOTAL REVENUES					92,182.	.60 100.	.00 92,182.60	100.00
EXPENSES								,
SALARIES-SUPERVISORS					25,875.	.00 28.	.07 25,875.00	28.07
SALARIES & WAGES					4,538.	.39 4.	.92 4,538.39	4.92
MISCELLANEOUS PAID TIME OFF								,
OTHER FRINGES					5,206.	.31 5.	.65 5,206.31	5.65
OPERATING SUPPLIES-EXPENSES								, , , ,
GENERAL SUPPLIES & EXPENSES					3,821.	.77 4.	.15 3,821.77	77 4.15
OPERATING TAXES & LICENCES								,
INSURANCE								,
COMMUNICATIONS & UTILITIES DEPRECIATION & AMORTIZATION	-							,
DEPRECIATION & AMORTIZATION REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS					11.	50	.01 11.50	.01
PROFESSIONAL FEES					32,584.		.35- 32,584.29	
BAD DEBT EXPENSE					32,564.		.06- 3,745.66	
MISCELLANEOUS EXPENSE								· · · · · · · · · · · · · · · · · · ·
			<del></del>					
TOTAL EXPENSES					3,123.	.023	.39 3,123.02	3.39
								,
OPERATING INCOME					89,059.	.58 96.	.61 89,059.58	96.61
								'
OTHER INCOME/(DEDUCTIONS)					1 720	n =	1 720 1	1 00
INTEREST INCOME					1,738.	.38	.89 1,738.38	1.89
INTEREST EXPENSE SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	1TD							
GAIN OR (LOSS) ON SALE OF 1252	9							
TOTAL OTHER INCOME(DEDUCTIONS)	;)				1,738.	.381	.89 1,738.38	381.89
4								
INCOME BEFORE TAXES					90,797.	.96 98.	.50 90,797.96	98.50
PROVISION FOR INCOME TAXES					42,771.	.82 46.	.40- 42,771.82	32 46.40-
NET INCOME					48,026.	. 1.4 52	.10 48,026.14	52.10
1	=======================================	=== ==========	=======================================	==== ========			==== ===========	
4								
1								
4								

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CARRIER INDUSTRIES, INC.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES								
FREIGHT REVENUE					134,139.93	87.85	- 134,139.93	87.85-
EFW-HESS								
OTHER OPERATING REVENUE					18,547.19	12.15	18,547.19	12.15-
TOTAL REVENUES					152,687.12	100.00	152,687.12	100.00
EXPENSES								
SALARIES-SUPERVISORS					2,555.85	1.67		
SALARIES & WAGES					50,691.59	33.20	50,691.59	33.20
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES					169,734.48	111.16		
OPERATING SUPPLIES-EXPENSES					22,484.63	14.73		
GENERAL SUPPLIES & EXPENSES	46.59		46.5	9	150.93-			
OPERATING TAXES & LICENCES					1,882.26	1.23		
INSURANCE  COMMUNICATIONS & UTILITIES  DEPRECIATION & AMORTIZATION					321.63	.21	321.63	.21
REVENUE EQUIPMENT RENTALS BUILDING RENTALS					7,430.00	4.87	7,430.00	4.87
PROFESSIONAL FEES BAD DEBT EXPENSE					1,974.00	1.29	1,974.00	1.29
MISCELLANEOUS EXPENSE								
TOTAL EXPENSES	46.59		46.5	9	256,923.51	168.27	256,923.51	168.27
OPERATING INCOME	46.59	=	46.5	9-	104,236.39-	68.27	_ 104,236.39	68.27-
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					5,935.17	3.89	5,935.17	3.89
INTEREST EXPENSE					3,137.60-	2.05	- 3,137.60	- 2.05-
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	E							
TOTAL OTHER INCOME (DEDUCTIONS)	)				2,797.57	1.83	2,797.57	1.83
INCOME BEFORE TAXES	46.59	_	46.5	9_	101,438.82-	66.44	- 101,438.82	- 66.44-
PROVISION FOR INCOME TAXES				·	8,440.00			
NET INCOME	46.59	_	46.5	9-	109,878.82-	71.96	- 109,878.82	- 71.96-
CONTROL TOTAL				0				66 11
CONTROL TOTAL	46.59		46.5		101,438.82	66.44	- 101,438.82	66.44-

RUN DATE-03/02/20

PAGE 1
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HOLLYWOOD AVENUE SOLAR, LLC

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
					AMOUNT			
REVENUES								
FREIGHT REVENUE								
EFW-HESS								
OTHER OPERATING REVENUE					6,040.0	0 100.0	0- 6,040.00	100.00-
TOTAL REVENUES					6,040.0	0 100.0	0 6,040.00	100.00
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES								
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES								
OPERATING TAXES & LICENCES								
INSURANCE								
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION					5,908.3	0 97.8	2 5,908.30	97.82
REVENUE EQUIPMENT RENTALS					3,700.3	0 91.0	3,500.30	37.02
BUILDING RENTALS					200.0	0 3.3	1 200.00	3.31
					200.0	0 3.3.	200.00	3.31
PROFESSIONAL FEES								
BAD DEBT EXPENSE								
MISCELLANEOUS EXPENSE		<del>-</del>						
TOTAL EXPENSES					6,108.3	0101.1	36,108.30	101.13
OPERATING INCOME					68.3	0- 1.1	3- 68.30-	1.13-
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME								
INTEREST EXPENSE					4,626.8	8- 76.6	0- 4,626.88-	76.60-
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSI	E							
TOTAL OTHER INCOME(DEDUCTIONS	)				4,626.8	8- 76.6	0- 4,626.88-	76.60-
INCOME BEFORE TAXES					4,695.1	8- 77.7	3- 4,695.18-	- 77.73-
PROVISION FOR INCOME TAXES					-,		-,	
THOUSE THE THEORE THESE								
NET INCOME					4,695.1			
						== ====================================		
CONTROL TOTAL					4,695.1	8 77.7	3- 4,695.18	77.73-

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UNITED EXPRESS SOLAR, LLC

	CURRENT-PERIOD	CURR-PD	YEAR-TO-DATE	Y-T-D	SAME-PERIOD	PD-LYR	Y-T-D	D-LAST-YEAR	YTD-LY	,
	AMOUNT	RATIO	AMOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUN.	Γ	RATIO	1
REVENUES										,
FREIGHT REVENUE										ŗ
EFW-HESS										,
OTHER OPERATING REVENUE					4,610	.00	100.00-	4,610.00		100.00-
TOTAL REVENUES					4,610	.00	100.00	4,610.00		100.00
EXPENSES										,
SALARIES-SUPERVISORS										,
SALARIES & WAGES										,
MISCELLANEOUS PAID TIME OFF										,
OTHER FRINGES										,
OPERATING SUPPLIES-EXPENSES										,
GENERAL SUPPLIES & EXPENSES										,
OPERATING TAXES & LICENCES INSURANCE										,
COMMUNICATIONS & UTILITIES										,
DEPRECIATION & AMORTIZATION	i				4,818.	.94	104.53	4,818.94	<u>r</u>	104.53
REVENUE EQUIPMENT RENTALS					•					,
BUILDING RENTALS					200.	.00	4.34	200.00	J	4.34
PROFESSIONAL FEES										ŗ
BAD DEBT EXPENSE										ŗ
MISCELLANEOUS EXPENSE										
										-
TOTAL EXPENSES					5,018	.94	108.87	5,018.94	<u></u>	108.87
OPERATING INCOME					408	.94-	8.87-	408.94-		8.87-
OTHER INCOME/(DEDUCTIONS)										,
INTEREST INCOME										,
INTEREST EXPENSE					4,151.	.64-	90.06-	4,151.64-	<u>.</u> –	90.06-
SUNDRY DEDUCTIONS					•			,		'
GAIN OR(LOSS)ON SALE OF ASSI	E									
TOTAL OTHER INCOME(DEDUCTIONS	)				4,151	.64-	90.06-	4,151.64-	=	90.06-
INCOME BEFORE TAXES					4,560.	E 0 _	98.93-	4,560.58-	3	98.93-
					Ŧ,JUU.	,58-	90.93-	4,500.50-	-	30.35
PROVISION FOR INCOME TAXES										
NET INCOME					4,560		98.93-	4,560.58-		98.93-
						:=== ======	=======		: =======	======
CONTROL TOTAL					4,560	.58	98.93-	4,560.58		98.93-

RUN DATE-03/02/20

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### NEMF LOGISTICS LLC

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES						100 00	2 540 16	100.00
FREIGHT REVENUE					3,549.16	100.00	- 3,549.16	100.00-
EFW-HESS								
OTHER OPERATING REVENUE					<del></del>		_	-
TOTAL REVENUES					3,549.16	100.00	3,549.16	100.00
EXPENSES								
SALARIES-SUPERVISORS								
SALARIES & WAGES								
MISCELLANEOUS PAID TIME OFF								
OTHER FRINGES					79.16-	2.23	- 79.16-	2.23-
OPERATING SUPPLIES-EXPENSES								
GENERAL SUPPLIES & EXPENSES					1,223.10	34.46	1,223.10	34.46
OPERATING TAXES & LICENCES					227.00	6.40	227.00	6.40
INSURANCE					1,407.63	39.66	1,407.63	39.66
COMMUNICATIONS & UTILITIES								
DEPRECIATION & AMORTIZATION								
REVENUE EQUIPMENT RENTALS								
BUILDING RENTALS								
PROFESSIONAL FEES					1,103.00	31.08	1,103.00	31.08
BAD DEBT EXPENSE					4,182.81-			
MISCELLANEOUS EXPENSE					· 		- <u> </u>	
TOTAL EXPENSES					301.24-	8.49	301.24-	8.49-
OPERATING INCOME					3,850.40	108.49	3,850.40	108.49
OTHER INCOME/(DEDUCTIONS)								
INTEREST INCOME					472.55	13.31	472.55	13.31
INTEREST EXPENSE								
SUNDRY DEDUCTIONS								
GAIN OR(LOSS)ON SALE OF ASSE	£							
TOTAL OTHER INCOME(DEDUCTIONS)	)				472.55	13.31	472.55	13.31
1011111 01111111 1111111111111111111111								
INCOME BEFORE TAXES					4,322.95	121.80	4,322.95	121.80
PROVISION FOR INCOME TAXES					257.00			
FROVIDION FOR INCOME HELD								
NET INCOME					4,065.95	114.56	4,065.95	114.56
	==========		=========			=============		
CONTROL TOTAL					4,322.95-	121.80	4,322.95-	121.80

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-03/02/20

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MYJON

Location S U M M A R I Z E D

FOR MONTH 01 ENDING JANUARY 31, 2020

	CURRENT-PERIOD	CURR-PD		-TO-DATE	Y-T-D	SAME-PERIOD	PD-LYR	Y-T-D-LAST-YEAR	YTD-LY
	AMOUNT	RATIO	AM	MOUNT	RATIO	LAST-YEAR AMOUNT	RATIO	AMOUNT	RATIO
REVENUES									!
FREIGHT REVENUE									,
EFW-HESS									!
OTHER OPERATING REVENUE									
									!
TOTAL REVENUES									
EXPENSES									1
SALARIES-SUPERVISORS									!
SALARIES & WAGES									,
MISCELLANEOUS PAID TIME OFF									,
OTHER FRINGES									,
OPERATING SUPPLIES-EXPENSES	,								,
GENERAL SUPPLIES & EXPENSES	,								,
OPERATING TAXES & LICENCES									,
INSURANCE									!
COMMUNICATIONS & UTILITIES									ļ
DEPRECIATION & AMORTIZATION	i								
REVENUE EQUIPMENT RENTALS									ļ
BUILDING RENTALS									!
PROFESSIONAL FEES									!
BAD DEBT EXPENSE									
MISCELLANEOUS EXPENSE									
TOTAL EXPENSES									
OPERATING INCOME					<u></u>			_	
1									!
OTHER INCOME/(DEDUCTIONS)									!
INTEREST INCOME									
INTEREST EXPENSE									
SUNDRY DEDUCTIONS									
GAIN OR(LOSS)ON SALE OF ASS	E								
TOTAL OTHER INCOME(DEDUCTIONS	)								
INCOME BEFORE TAXES									
PROVISION FOR INCOME TAXES									
NET INCOME									
	=======================================	== ====================================	====			=======================================	== ====================================	= =========	= ===========

CONTROL TOTAL

RUN DATE-03/02/20

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JANS LEASING CORP.

	CURRENT-PERIOD AMOUNT	CURR-PD RATIO	YEAR-TO-DATE AMOUNT	Y-T-D RATIO	SAME-PERIOD LAST-YEAR AMOUNT	PD-LYR RATIO	Y-T-D-LAST-YEAR AMOUNT	YTD-LY RATIO
REVENUES					ANOUNT			
FREIGHT REVENUE								!
EFW-HESS								,
OTHER OPERATING REVENUE					10,000.00	100.00	10,000.00	100.00-
TOTAL REVENUES					10,000.00	100.00	10,000.00	100.00
EXPENSES								'
SALARIES-SUPERVISORS								,
SALARIES & WAGES								,
MISCELLANEOUS PAID TIME OFF								,
OTHER FRINGES								,
OPERATING SUPPLIES-EXPENSES	,							,
GENERAL SUPPLIES & EXPENSES								,
OPERATING TAXES & LICENCES								,
INSURANCE								,
COMMUNICATIONS & UTILITIES								,
DEPRECIATION & AMORTIZATION	i							,
REVENUE EQUIPMENT RENTALS								,
BUILDING RENTALS								,
PROFESSIONAL FEES					1,103.00	11.03	1,103.00	11.03
BAD DEBT EXPENSE					1,100.00	11.00	1,100.00	11.00
MISCELLANEOUS EXPENSE								,
MIOCEDERINEOUS EM ENGE						_	_	
TOTAL EXPENSES					1,103.00	11.03	1,103.00	11.03
	<del></del>		<del></del>					
OPERATING INCOME					8,897.00	88.97	8,897.00	88.97
OTHER INCOME/(DEDUCTIONS)								'
INTEREST INCOME					3,406.46	34.06	3,406.46	34.06
INTEREST EXPENSE					-, -	-	-,	
SUNDRY DEDUCTIONS								!
GAIN OR(LOSS)ON SALE OF ASSE	.E				1,321.42	13.21	1,321.42	213.21
- , ,								
TOTAL OTHER INCOME(DEDUCTIONS)	)				4,727.88	47.28	4,727.88	3 47.28
								!
INCOME BEFORE TAXES					13,624.88			
PROVISION FOR INCOME TAXES					562.00	5.62	2- 562.00	5.62-
NET INCOME					13,062.88	130.63	3 13,062.88	3 130.63
	=========	=== ===========	==========		===========	= =========	= ==========	
CONTROL TOTAL					13,624.88	- 136.25	13,624.88	3- 136.25

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CARRIER INDUSTRIES, INC. AND AFFILIATES

COMBINED BALANCE SHEETS

THE FOLLOWING FINANCIAL INFORMATION IS UNAUDITED AND DOES NOT REFLECT A FINAL ACCOUNTING OF ASSETS, LIABILITIES AND EQUITY.

#### **ASSETS**

Total   Petnary 1, 100   Petnary 1, 10								Fe	bruary 1, 2020							
Current assetts:   1,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,063   10,974,074   10,974,074		Febru	arv 1. 2020		NEMF	CARRIER	EASTERN	PHOENIX		JANS	NEWT				MYJON	MYAR
Cash and cash equivalents   \$ 10,974,063   \$ 10,974,063   \$ 29,933   \$ 315,961   \$ 9,866,351   \$ 211,941   \$ 32,767   \$ 17,110   \$ 40,000   \$ 479,117   \$ 479,117   \$ 499,117   \$ 499,117   \$ 499,117   \$ 499,117   \$ 499,107   \$ 499,107   \$ 499,000   \$ 499,00		-														
Accounts receivable, customers and interline, net   Receivables, taxes and others   479,117   469,987   3,984,835   137,831   50,800   5,200   5,007   195,000   196		•	10.071.000	40.074.000	500.000	0.45.004										
Receivables, taxes and others		\$	10,974,063	10,974,063	529,933	315,961	9,866,351				211,941			32,767	17,110	
Notes and loans receivable, stockholders and affiliates 4,373,773 4,373,773 3,84,873 3,84,885 137,631 50,600 5000 5000 5000 5000 5000 5000 50			470 447	470 447	400.007							0.000	F F00			
Materials and supplies inventories   9,437,447   9,437,447   13,364.035   (105,880   38,20.708)						407.604	E0 600					6,630	5,520	E 707	10F 000	
Prepaid insurance claims			4,3/3,//3	4,373,773	3,964,635	137,031	50,600							5,707	195,000	
Property and equipment   Property and equipm			0.437.447	0.437.447	13 364 035	(105.880)	(3 820 708)									
Refundable income taxes 287,467 287,467 33,528 9,560 133,020 2,000 106,473 886  Total current assets 257,517.99 25,751,799 18,479,354 357,272 6,29,263 2,000 2,000 318,414 57,699 54,327 39,360 212,110  Property and equipment: Revenue equipment Miscellance equipment Computer and office equipment Ceasehold improvements 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,976,749 1,276,831 745,831 745,831 745,831 1 1,095,366 881,383 1,383						(100,000)	(3,020,700)					51.069	48 807			
Total current assets   25,751,799   25,751,799   18,479,354   357,272   6,229,263   2,000   2,000   318,414   57,699   54,327   39,360   212,110	. ,					9 560	133 020		2 000	2 000	106 473	01,000	40,001	886		
Property and equipment: Revenue equipment Miscellaneous equipment Computer and office equipment Service cars and equipment Leasehold improvements Land and Building  1,976,749 1	Nordinable moone taxes	-	201,401	201,401	00,020	0,000	100,020		2,000	2,000	100,470			000		
Revenue equipment Miscellaneous equipment Computer and office equipment Service cars and equipment Leasehold improvements Land and Building  1,976,749 1,976	Total current assets		25,751,799	25,751,799	18,479,354	357,272	6,229,263		2,000	2,000	318,414	57,699	54,327	39,360	212,110	
Land and Building       1,976,749       1,976,749       1,095,366       881,383         Less accumulated depreciation and amortization       745,831       745,831       429,720       316,111         Other assets:         Security and other deposits       205,370       205,370       205,370         Notes receivable, stockholders' insurance premiums       5,208,569       5,208,569       5,208,569	Revenue equipment Miscellaneous equipment Computer and office equipment Service cars and equipment															
Less accumulated depreciation and amortization         745,831         745,831         745,831         429,720         316,111           Other assets:           Security and other deposits         205,370         205,370         205,370           Notes receivable, stockholders' insurance premiums         5,208,569         5,208,569			1,976,749	1,976,749								1,095,366	881,383			
Less accumulated depreciation and amortization         745,831         745,831         745,831         429,720         316,111           Other assets:           Security and other deposits         205,370         205,370         205,370           Notes receivable, stockholders' insurance premiums         5,208,569         5,208,569			1.976.749	1.976.749								1.095.366	881.383			
Other assets:         Security and other deposits         205,370         205,370         205,370           Notes receivable, stockholders' insurance premiums         5,208,569         5,208,569         5,208,569	Less accumulated depreciation and amortization		745,831	745,831								429,720	316,111			
Security and other deposits         205,370         205,370         205,370           Notes receivable, stockholders' insurance premiums         5,208,569         5,208,569         5,208,569			1,230,918	1,230,918								665,646	565,272			
Notes receivable, stockholders' insurance premiums 5,208,569 5,208,569 5,208,569			005.070	005.070	005.070											
5,413,939 5,413,939	indies receivable, stockholders: insurance premiums		5,208,569	5,208,569	5,208,569											
			5,413,939	5,413,939	5,413,939											
Total assets § 32,396,656 32,396,656 23,893,293 357,272 6,229,263 2,000 2,000 318,414 723,345 619,599 39,360 212,110	Total assets	\$	32,396,656	32,396,656	23,893,293	357,272	6,229,263		2,000	2,000	318,414	723,345	619,599	39,360	212,110	

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THE FOLLOWING FINANCIAL INFORMATION IS UNAUDITED AND DOES NOT REFLECT A FINAL ACCOUNTING OF ASSETS, LIABILITIES AND EQUITY.

#### LIABILITIES AND STOCKHOLDERS' EQUITY

							Fe	bruary 1, 2020							
		TOTAL	ELIMINATIONS/					APEX			HOLLYWOOD	UNITED	NEMF		
	February 1, 2020	2/1/2020	RECLASSES	NEMF	CARRIER	EASTERN	PHOENIX	LOGISTICS	JANS	NEWT	SOLAR	SOLAR	LOGISTICS	MYJON	MYAR
Current liabilities:															
Accounts payable, trade and interline	\$ 10,311,108	10.311.108		9.877.481	9.786	74,372		(3,120)		343,833			8,756		
Loans payable, letters of credit drawn, net	21,982,027	21,982,027		21,982,027	3,700	14,512		(3,120)		343,033			0,730		
Notes and loans payable, stockholders and affiliates	4,247,739	4,247,739		98,324	1,075,106	3,042,509					16,600	15,200			
Current portion of long-term debt	4,247,739	115,896		90,324	1,075,106	3,042,509					63,982	51,914			
Accounts payable, affiliates	115,696	115,696		11,537,630	(3,048,084)	(3,906,302)		(1,434,826)	(2,202,647)	(1,225,021)		42,384	(264,782)	195,325	160,596
Wages, pension and payroll taxes payable				11,557,050	(3,040,004)	(3,300,302)		(1,434,020)	(2,202,047)	(1,223,021)	145,727	42,504	(204,702)	190,020	100,550
Other current liabilities	396.063	396.063		396.063											
Other durient habilities				000,000											
Total current liabilities	37,052,833	37,052,833		43,891,525	(1,963,192)	(789,421)		(1,437,946)	(2,202,647)	(881,188)	226,309	109,498	(256,026)	195,325	160,596
Long-term liabilities:															
Long-term liabilities.  Long-term debt, net of current portion	11,826,447	11,826,447		10.810.464		110,712					459,461	445,810			
Other long-term liabilities	1,553,629	1,553,629		1,553,629		,					100,101	0,0.0			
outer long term national	1,000,020	1,000,020		1,000,020											
	13,380,076	13,380,076		12,364,093		110,712					459,461	445,810			
Commitment and contingencies															
O															
Stockholders' equity:	47.075.000	17,875,922		47,000,000	1,000	10,000			00.000	1,000					
Capital Stock	17,875,922			17,830,322				4 400 040	33,600		07.575	04.004	005.000	40 705	(400 500)
Retained earnings	(35,912,175)	(35,912,175)		(50,192,647)	2,319,464	6,897,972		1,439,946	2,171,047	1,198,602	37,575	64,291	295,386	16,785	(160,596)
	(18,036,253)	(18,036,253)		(32,362,325)	2,320,464	6,907,972		1,439,946	2,204,647	1,199,602	37,575	64,291	295,386	16,785	(160,596)
Total liabilities and stockholders' equity	\$ 32,396,656	32,396,656		23,893,293	357,272	6,229,263		2,000	2,000	318,414	723,345	619,599	39,360	212,110	